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the time Lavrenting Berrya made his report. Fnu 50X1-HUM Snapiro was appointed director for the Bol'shevik Plant/ to replace Ustinov.

- 3. "Before 1941, the Bol'shewik Plant wert through an extensive reorganization. Two enits were separated from the Bol'shewik Plant and were made independent plants, the Plant imeni Voroshilov, and the LOMZ (Leningrad Optical Instrument Plant).
- 4. "The Plant imeni Voroshilov, formerly a unit of the Bol'shawik Plant, is situated 600-700 meters to the west of the Bol'shawik Plant. It produces medium tanks and employs 3,000 people /plant and office workers?. Plant production shops were built in the second half of the thirties. Its one story buildings are made of red brick, without stucco on the outside. The area of the enterprise is surrounded by wooden fences, with towers on the corners, and barbed wire over the two row fence. The solid fence is three meters high with one meter high barted wire on top.
- 5. "The LOMZ Plant is situated in the area adjacent to the Bolishevik Plant and is separated from the Bolishevik Plant by a three-foot-high brick wall which runs at a 90° angle to the Neva River; thus separating its grounds from the northwest /part/ of the Bolishevik Plant. The LOMZ Plant produces optical devices for naval messels; sights for naval and coast artillery, and precision measurement devices; mainly indicators.
- 6. "The Bol'shevik Plant itself was re-equipped and inderpixed before the war /Horld War II/
 and even more was done after the end of the war. In 1948 the Flant employed 22,000
 persons. During that period, special attention was paid to
 the production of a new type of 350 mm and 182 mm armor preceing shell for coast and naval artillery, and 1,000, 1,500, and 2,000 kilogram bombs. The Braba bomb is intended for drepping on large enemy haval vessels, and the Betaba bomb is intended for fortified shore installations and fortifications. All heavy shells and tombs for the Soviet Navy, because of their size and weight, are produced by the Ministry of Armaments USSR, and not by the Ministry of Munitious USSR as prescribed by government regulations establishing functions of each ministry.

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- 7. "The Bol'shevik Plant also produces heavy artillery gives for teval chips and for fortifications in coastal areas. Several models of 182 mm, 350 mm, and other sizes are produced for artillery installations. This plant also produces gut barrels for other similar plants in the sountry. It does this task because it has the necessary equipment and trained personnel to do a good job of best treating and machining on long artillery gun barrels. The Bol'shevik Plant No. 232 is the main USSR producer of the items mentioned above, and it is the leading plant in the Ministry of Armamenta USSR.
- 8. "Original plant production buildings and other buildings and installations were built before the revolution. Subsequently, especially after the war /World Wax II/ expansion work has been done by building additional buildings and by rearranging production space to conform to new production demands and increased production goals. All buildings, with the exception of new buildings, are built of brick with solid walls. All new buildings are made with walls one brick think, which is sommon practice in socialist construction.
- 9. "On the plant grounds there are several raticoad tracks on which deliveries of raw materials are made and finished products are shipped out. Harge gut barrels are shipped on four-axle railroad flatcars. Gun barrels are camouflaged, and are usually shipped out at night. Gun barrels are mounted on platforms on special wooden supporters. There are also narrow-gauge tracks for intershop transport. Marrow-gauge tracks are laid in shops, too. Heavy pig iron ingots and semifinished products are delivered right into shops to the machine tools and heat-treating furnaces.
- 10. "The plant is surrounded on all sides by 3.5-4 foot solid walls with two rows of barbed wire on top. Windows of old buildings facing Prospect Obukhovskoy Oboroni are bricked up to a height of 2 meters; the unbricked openings are protected by gratings made of square iron rods. Everywhere one may see watch towers with aread guards. After dark, walls and areas adjacent to them are illuminated on both sides by projectors. The guard house is located inside the plant near the main gate and the administration office.
- 11. "The plant has its own fire department, located within the enterprise, consisting of three vehicles and several hand pumps mounted on hand cars. The fire department also serves the Voroshilov Plant and the LOSE Plant. Officers and men of the guard and the

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fire department are selected by the Rayor MVD, and are subordinate to it. Personnel guarding—gates and guard houses are under the plant guard.

Production

- 12. "Production at Plant No. 232 is managed by the former shief of shell shop No. 50, comrade fru. Smirnov. Drawings developed by the plant design division and approved by the Main Administration of Artillery in Moscow are submitted to the plant technical division for developing technical processes for established, experimental, or series production. Setting up of technological processes is governed by the number of items to be produced. In producing experimental models, the plant avoids the use of new, special, expensive machines and tools, but tries to make use of existing equipment used for similar items. Completed technological processes are developed in every detail for series or mass production. Drawings for special tools and equipment needed for a particular item of production are made in the plant tool shop under the direction of the plant production division. The production division makes all the necessary preparations for the production of a new item.
- 13. "Chiefs of shops to which a particular type of production has been assigned, together with mechanics and the plant shief mechanic select, prepare, and if needed repair the production equipment. Foremen acquaint themselves with drawings and select workers for practical execution of forthcoming tasks.
- 14. "The great intersect displayed by the Soviet government in the 1948 model of the 350 mm armor plerding shell, and the government's firm dedictor to expend the production of this shell in following years influenced my decision to give a detailed description of this ite chrome-nickel ingot is hammered by a Bishe' beam beamen, as a result of which the structure of the marel is made more compact, the heat treating shop, where the body of the shell and its armor planning head undergo a heat-treatment for obtaining the bardness desired; and the machine shop, where the majo part of the shell making work is performed, amounting to more than 95% of all The work.

Shell Shop N. 50 (Machine)

- 15. "Shell Shop No. 50 is located in the northeastern part of the Bolishevik Planu. The shop occupies a solid brick, two-story building. The lower floor has a very high clearance permitting locomotives to drive in and out. On the first floor there are two central overhead traveling cranes, while in the assembly section and in the tabb nical control division there are several eleutric hotels. All the heavy equipment is located on the lower floor, as the auxiliary material, the tool storegoom, and departments began various services are rendered to the workers. The high equipment, storegooms, the teabhinal bureau of the shop, the planning division, the accounting department and the shop director's office are located on the second floor. The shop operates in three shifts and employs 800 people. The shop is headed by engineer Linux Gerasimov, who was the shop deputy shief prior to Smirnov's appointment to the position of production shief and deputy chief engineer.
- 16. "The shop is fully manned with administrative and production personnel. There are many specialists who have been with the plant 20-30 years. Most of the production personnel are young people but there are many older workers who have been with the enterprise for many years; the persentage of women at the plant is less than the percentage that is usual at machinery plants. The reason that there are fewer women is explained by the fact that most of the work is heavy. Heavy work also accounts for a large number (a difference between Seviet and Mostern enterprises) of auxiliary workers at shop No. 50, in which all auxiliary operations are performed manually. The number of white golder employee in shop No. 50 is 47, which is a large number. Planning in a socialist-type economy, the multiple control system organized by the Communists, and the complicated accounting system have created an army of workers. The West Western enterprises/ can operate successfully and cut the cost of production without such an army of workers.
- 17. "The shop is equipped with special lather without tailstock which are called 'Gramofon' because they look like a gramophone. When boring the inner chamber, the body of the shell is placed halfway into the headstock. All basic tasks of turning shell bodies and boring inner chambers of shell bodies and armor-piercing caps is done on Gramofon lathes. The

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remaining equipment in the shop is similar to other machine shops.

18. "In 1948, monthly production at the shop was 1,250 units of 182 mm and 500 units of 350 mm armor-piercing shells, and 250 units of Braba and Betaba bombs of various weights. Production could be easily increased if more Gramofon lathes were added, since their shortage is the cause of the bottleneck in fulfilling production schedules. But on the other hand, the shop has troubles from lack of space for production needs. Production could be increased also through improving cutting dies, so as to allow higher speeds.

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